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Why your company's stress management programme may be missing the mark...

Stress. It's a four-letter word that has plagued employees across industries for years and can wreak havoc on a business's bottom line.

In response, many companies have implemented stress management programmes – yoga classes, meditation workshops, mindfulness seminars. A recent report, **Stress and Burnout Feb 23 by Mental Health UK** reveals that one in five workers (20%) needed to take time off due to poor mental health caused by pressure or stress in the past year.

So why are these programmes failing to deliver on their promises?

Here's why your company's stress-fighting efforts might be missing the mark:

- **One-Size-Fits-All Solutions:** Imagine offering everyone pain medication without diagnosing the cause of their discomfort. Generic stress-management programmes can feel that way. Employees experience stress in unique ways. A programme that focuses on deep breathing might not resonate with someone overwhelmed by their workload.
- **Focus on Relaxation, Not Resilience:** Taking a break is important, but it's not a long-term solution. Effective stress management equips employees with tools to navigate challenging situations, not just cope with them temporarily.
- **The Work Environment is the Stressor:** If the core cause of stress is an unhealthy work environment – unrealistic deadlines, poor communication, lack of control – a stress management programme becomes a band-aid on a bullet wound.
- **Leadership Disconnect:** Senior leaders who glorify long hours or make dismissive comments about stress send a clear message: wellbeing isn't a priority. For a stress management programme to succeed, leadership needs to be on board, actively fostering a culture of well-being.
- **Stigma Around Mental Health:** Employees might be hesitant to utilise stress management programmes if there's a stigma around mental health in the workplace. Open communication and encouraging help-seeking behaviour are crucial.



So, what can we do to tackle the stress pandemic in our businesses?

- **Addressing Work Environment:** Look inwards! Conduct a stress risk assessment to identify aspects of the work environment that contribute to stress. This could be unrealistic deadlines, unclear communication channels, or lack of control over workload. Address these issues to create a more sustainable work model.
- **Personalised Approach:** Move beyond a one-size-fits-all mentality. Offer assessments to identify individual stress triggers and preferred coping mechanisms. This allows for targeted interventions – time management training for the overbooked employee, and mindfulness exercises for someone struggling to focus.
- **Building Resilience:** Don't just focus on relaxation techniques. Include workshops on stress inoculation, which equips employees with tools to manage challenging situations, build emotional resilience, and bounce back from setbacks.
- **Leadership by Example:** Leaders set the tone. Prioritise work-life balance for yourself and your team. Discourage overwork and actively promote the use of stress-management resources.
- **Culture Shift:** Prioritise work-life balance, set clear expectations, and empower employees. Encourage breaks, promote healthy boundaries, and recognise achievements.
- **Mental Health Champions:** Designate employees as mental health champions who can provide support and resources to their colleagues. These champions can also be a source of feedback on the effectiveness of the programmes.
- **Normalise Mental Health:** Openly discuss mental health and make resources readily available. Employees are more likely to use stress management programmes if they feel comfortable doing so.
- **Gamification:** Make stress management engaging! Implement gamified elements like points, badges, or friendly competition to encourage participation in workshops or healthy habits.
- **Accessibility is Key:** Offer stress management programmes in various formats – online modules, lunchtime workshops, and after-work sessions – to cater to different schedules and preferences.
- **Track and Adapt:** Don't set your stress-fighting strategy in stone. Regularly track programme usage and employee feedback to assess effectiveness. Be prepared to adapt and refine your approach based on the data.



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Remember, stress management isn't just about bubble baths and meditation apps. It's about creating a work environment that fosters well-being and empowers employees to thrive, not just survive.

By implementing these solutions, businesses can create a comprehensive stress management strategy that tackles the root causes of stress, empowers employees, and fosters a culture of well-being. Remember, a happy and healthy workforce is a productive one!

If you need support to introduce or improve your current stress management system then get in touch:

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